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Some Practical Keys to Successful Stakeholder Management

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Some Practical Keys to Successful Stakeholder Management

PMI NJ Symposium, 05/04/2015 David A Offenkrantz, MBA, PMP

- 1. Make the decision to be proactive in your approach
- 2. Be aware of your surroundings
- 3. Know the scope of your responsibilities
- 4. Build your team both virtually & in-person
- 5. Communication

Two Roads...

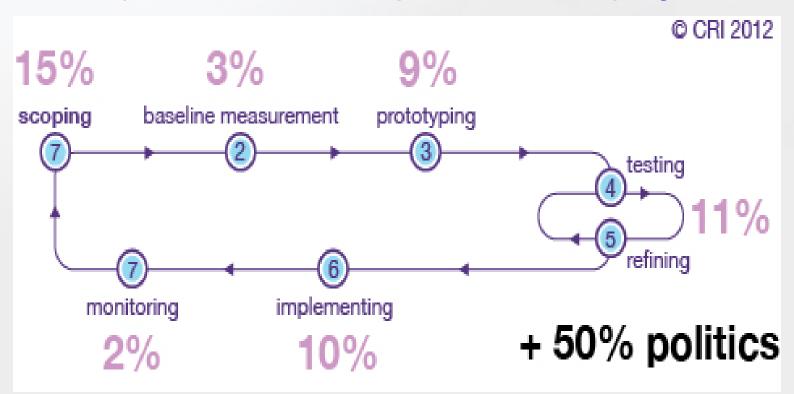
Enables us to make high-quality decisions, even with limited information, in uncertain times and under pressure



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Project Context

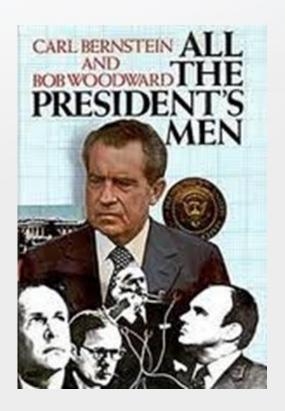
Pay attention to the politics of the project



A Local Historical Example...

Understand the Business Drivers

Politics of the project





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Understand the Business Drivers

How does your project fit into "Big Picture"



Trade-offs

Recognize EVERY change has one or multiple trade-offs.

"There is no such thing as a free lunch"



Negotiations

Everything (almost) is negotiable

- Practice the art of the possible
- Separate "musthaves" from "niceto-haves"

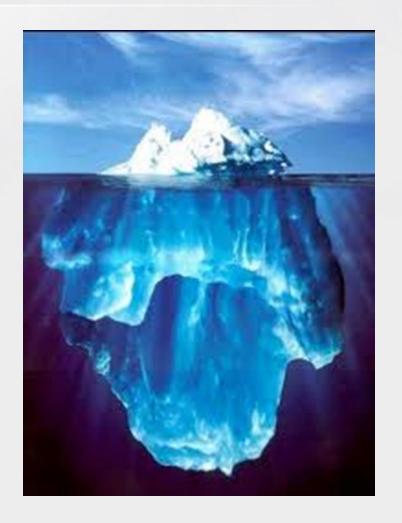


Apply the 80:20 Rule

Spend time planning, to understand:

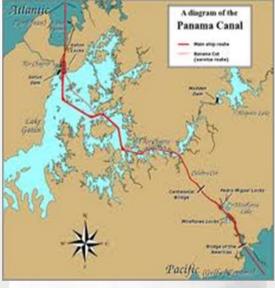
- impacts,
- dependencies,
- resource allocations
- risks (quantitative vs. qualitative)

Utilize "dashboard" techniques for reporting and analysis



The 80:20 Rule Applied - Fabulously!











5/4/2015

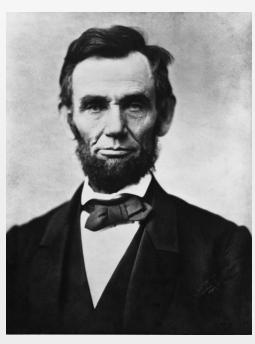
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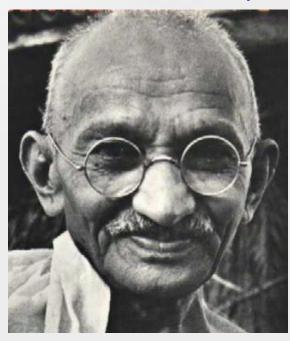
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Some Examples

Who do you want to follow?

What does he/she do that you like?







Some Characteristics

Lead by example

- Take time to learn people & "leave people better than you found them"
- Be responsive and trustworthy; show appreciation; act fairly, become an effective listener and communicator

Some Additional Thoughts

Team-building: skills vs. chemistry





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Practical Application

- 1. Don't be afraid to ask questions
- 2. Communicate
 - Communicate again
 - Who else needs to know?
- 3. Strategic vs. Tactical
- 4. Communication styles



Benefits

Teamwork spreads the load

Your leadership with your team pays dividends at crunch time





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Questions & Contact Information



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